



REBECCA A. KLEIN

Rebecca Klein is Principal of Klein Energy, LLC, an energy consulting company based in Austin, Texas. Her clients include international and domestic companies focused on penetrating or expanding in the North American power sector whose needs concern regulatory, commercial, legal or government affairs expertise. Over the last twenty years she has worked in Washington, DC and in Texas in the energy, telecommunications and national security arenas.

Prior to starting her own company, Ms. Klein served as Managing Partner and Of Counsel to the Loeffler Tuggey Law Firm, in Austin and Washington, DC. Since 2001, she has been appointed to several leadership positions by Texas Governors Rick Perry and George W. Bush. From 2001-2004, Ms. Klein served as Commissioner and then Chairman of the Texas Public Utility Commission where she oversaw the implementation of deregulation in the \$36 billion electric power market and chaired a national task force of state regulators addressing critical telecommunications topics. Between 1999 and 2001 she worked for then-Governor George W. Bush as a Policy Director, helping develop and coordinate legislation that restructured the electricity sector in Texas. Following the World Trade Center bombings in 2001, Ms. Klein was appointed to the Texas Homeland Defense Task Force which was tasked to identify and mitigate security vulnerabilities for the State.

Ms. Klein previously worked in Washington, DC. She arrived to the Nation's Capital in 1988 as one of twelve people selected nationally to the Congressional Hispanic Caucus Fellowship Program during which time she worked for the Secretary of the Air Force's Legislative Affairs Office. From 1989-1992, she worked in the White House in the Office of Presidential Personnel where she assisted in recruiting and recommending sub-cabinet level presidential appointees in the national security arena of government. She served as Associate Director at the U.S. Trade Development Agency, from 1992-1993, overseeing the agency's accounts in multi-national development banks. From 1996-1997, Ms. Klein worked at the American Enterprise Institute undertaking legal research in current telecommunications issues. She was then hired as a Senior Fellow at Georgetown University's McDonough School of Business. Ms. Klein also worked for Bearing Point Consulting, spearheading the start-up of their Government Affairs & Industry Relations Office.

Presently, Ms. Klein sits on the Board of Directors of Avista Corporation, a publicly-traded utility headquartered in Spokane, WA. She is also on the Board of Directors of the Lower Colorado River Authority, a public power utility based in Austin, TX. Other Boards on which

she currently sits include the National Institute for Renewable Energy, Reactive Surfaces, Ltd, and the non-profit, Power Across Texas. She has previously served as a Diversity Advisory Committee Member for the Federal Communications Commission.

Ms. Klein is a Lieutenant Colonel in the U.S. Air Force Reserve. She is a veteran of Desert Storm where she served in Saudi Arabia. She received her academic training at Stanford University (B.A., Biology); Georgetown University (M.A., National Security Studies); and St. Mary's Law School (J.D.). She is fluent in Spanish having grown up partly in Venezuela and Mexico.

She is married to Dale Klein, who is currently an Associate Vice Chancellor at the University of Texas System. They make their home in Austin, TX and Washington, DC.